### Public-Private Participation in Health Care

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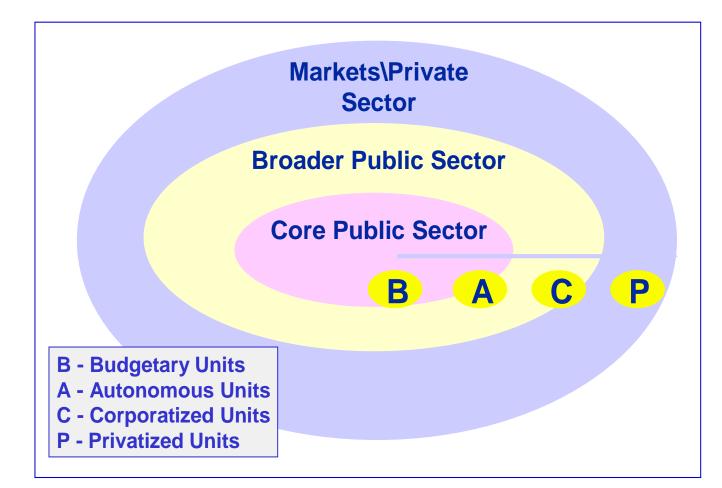
# **Economic Conditions for Health Care Markets?**

- Consumer sovereignty (consumer ignorance or information asymmetry)
- Free entry and exit of suppliers (barriers to entry and exit)
- No natural monopolies (barriers to competition)
- No externalities (external costs and benefits)
- Divisibility and substitutability
- Little risk and uncertainty

(Arrow Kenneth, 1963, "Uncertainty and the Welfare Economics of Medical Care", American Economic Review, 53: 941-973)

REASONS FOR PUBLIC PROVISION	Economics of Public Provision PUBLIC HEALTH SERVICES			
	HEALTH EDUCATION	IMMUNISATION	SCREENING	PERSONAL MEDICAL SERVICES
PUBLIC GOOD	$\checkmark$	$\checkmark$	(✓)	
MERIT GOOD	✓	$\checkmark$	$\checkmark$	$\checkmark$
EXTERNALITIES (SOCIAL COSTS & BENEFITS)	✓	$\checkmark$	✓	$\checkmark$
INCOME DISTRIBUTION	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
ECONOMIES OF SCALE	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$
RISK & UNCERTAINTY	(✓)	$\checkmark$	(✓)	$\checkmark$
P (Provision) F (Financing) S (Subsidy) R (Regulation)	P + F (general programmes) S, R +/- (special programmes)	P + F (scheduled immunisations) F, S, R (special programmes)	P + F(routine) F, S, R (special programmes)	P, F, S, R ( target groups – low income, high-risk)

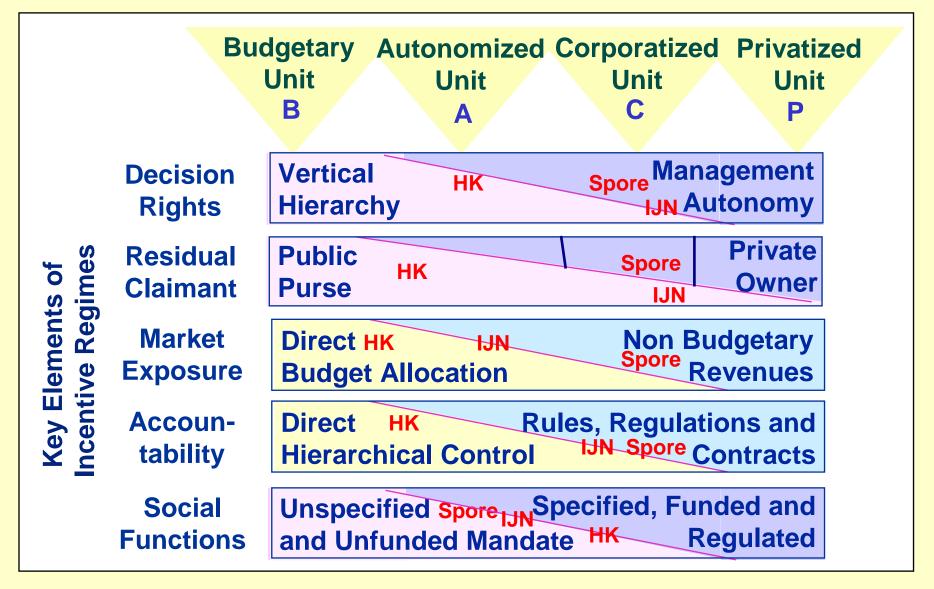
# Organizational Modalities in Health Care Reforms (World Bank)



## World Bank Study of Organizational Reforms of Public Hospitals

**Budgetary Autonomized** Corporatized Albania Hong Kong Singapore Indonesia China New Zealand Vietnam Argentina Australia Chile Egypt Malaysia Bolivia United Kingdom Lebanon Tunisia Kenya

# Comparisons of Incentive Regimes for Hong Kong, Malaysia and Singapore



World Bank Study of Hospital Reforms - Successful Characteristics Harding A and Preker AS (eds), 2003

- Coherent incentive regime
- Covered all critical elements
  - Human resource
  - Financing
- Complementary reforms
  - Stewardship
  - Good governance
  - Performance-based purchasing
  - Functioning markets
  - Information

# World Bank Study of PPSS in East Asia Pacific Region, 2001

- Private Participation in the Social Services (Health, Education & Social Security)
- Newly industrializing economies in the Asia-Pacific – China, Indonesia, Malaysia, Philippines, Thailand and Vietnam
- Health services at all levels
  - innovative forms and services for targeted groups
  - private health insurance and payment
  - pharmaceuticals, medical supplies and equipment
  - biotechnology and related industries

# Health Care Reform Models: US, UK and Singapore (Aldridge 1995)

United States

Managed competition through health maintenance organizations and preferred provider organizations.

United Kingdom

Quasi-markets creating competition between autonomous hospital trusts and directly managed hospitals. HMO-type health care provision (managed competition) through use of general practitioner fund-holders.

Singapore

A hybrid model combining components of UK quasimarket (competition between public-private sectors) and the US public-private mix

## **Health Care Organizational Functions**

- Governance ownership and control, board of directors (defined powers and responsibilities), policies, rules and regulations
- Management professional health administration, separation of clinical from executive functions, business methods
- Human resource personnel functions, terms & conditions, contractual agreements, performance and incentives
- Financing revenue and expenditure, costing and accounting, payment, subsidies and pricing
- Information feedback and communications, MIS, monitoring and evaluation

#### References

- Phua KH, 1990. <u>Privatization and Restructuring of Health Services</u> in <u>Singapore</u>, Occasional Paper No.5, Institute of Policy Studies, Singapore: Times Academic Press
- Musgrove P, 1996. <u>Public and Private Roles in Health Care: Theory</u> and Financing Patterns, World Bank Discussion Paper No. 339, Washington DC: World Bank
- Bennett S, McPake B and Mills A (eds), 1997. <u>Private Health</u> <u>Providers in Developing Countries: Serving the Public Interest?</u> London and New Jersey: Zed Books
- Harding A and Preker AS (eds), 2003. <u>Private Participation in Health</u> <u>Services</u>, Washington DC: World Bank
- Phua KH, 2003, "Attacking Hospital Problems on Two Fronts: Network Corporatization and Financing Reforms in Singapore" in Preker AS & Harding A (eds), Innovations in Health Service Delivery: The Corporatization of Public Hospitals, Washington DC: World Bank
- Phua KH, (forthcoming). "Public-Private Participation in Health and Universal Health Coverage", <u>Global Health Journal</u>